# Financial Results for the 2<sup>nd</sup> Quarter of FY3/25

1

November 28, 2024 NICHIREKI GROUP CO., LTD. (TSE Prime, Stock Code: 5011)

A leading company in creating 'roads' which contributes to the society through creating 'roads'

# "Sow the Seeds"





"Sow the Seeds" "Let us advance forward by sowing the good seeds". This is the motto of the Nichireki Group. Let us sow the strong seeds that will not die even if a severe drought strikes. By the sweat of our brow, let us spread fertilizer. Then the plants will grow up to bear good fruit. Even if we do not harvest the fruits ourselves, I believe this: If we do not sow the seeds and spread fertilizer, but only aim to gain the fruits, we will never enjoy true prosperity.

Eiichi Ikeda (Founder of the Nichireki Group)

# **Corporate** philosophy



3

Corporate philosophy of Nichireki Group

Basic philosophy (Spirit of sowing the seeds)

Sowing the seeds, giving them water, letting them flower,

Continuously creating new business through the accumulation of unceasing effort

#### Management philosophy

To ensure the Nichireki Group contributes to the society through creating roads:

- (1) We will supply road paving materials and their corresponding construction methods to satisfy requirements for outstanding functionality and cost.
- 2 We will offer advanced consulting that watches vigilantly over roads, which are the common assets of the people.
- **③** We will implement construction technology that is trusted by customers.

By completely unifying these elements, the Nichireki Group considers its management philosophy as the aim of remaining a highly profitable corporate group that spearheads the creation of roads worthy of the trust of its stockholders and a wide

range of customers. We also strive to ensure that every employee in the Group can

exercise his or her abilities to the fullest through meaningful work.

## Transition to a Holding Company Structure

[From October 2024] [Until September 2024] (From June 2024: Company with Audit and Change of trade name Supervisory Committee) NICHIREKI GROUP CO., LTD. NICHIREKI CO., LTD. (Spin-off company) (Spin-off company) [Holding Company] Strategy planning Business management ·Applied and Processed Asphalt Products Business Planning and drafting of group management strategies, Road Paving Business management and supervision of group companies, groupwide operations, etc. Change of trade name **NICHIREKI Split** NICHIREKI CO., LTD Preparation Co., Ltd. (Successor company) Subsidiary Subsidiary Subsidiary Subsidiary Subsidiary Subsidiary (Successor company) [Operating .... Companies1 Applied and Processed Business execution Established in April Asphalt Products Business Road Paving Business 2024 Absorption-type **Company Split** 

### **Table of Contents**



I. Overview of Q2 FY3/25 Financial Results
II. Business Forecasts for FY3/25
III. Future Outlook
IV. Capital Policy
V. Topics

(Appendix) Company Profile



6

#### I. Overview of Q2 FY3/25 Financial Results

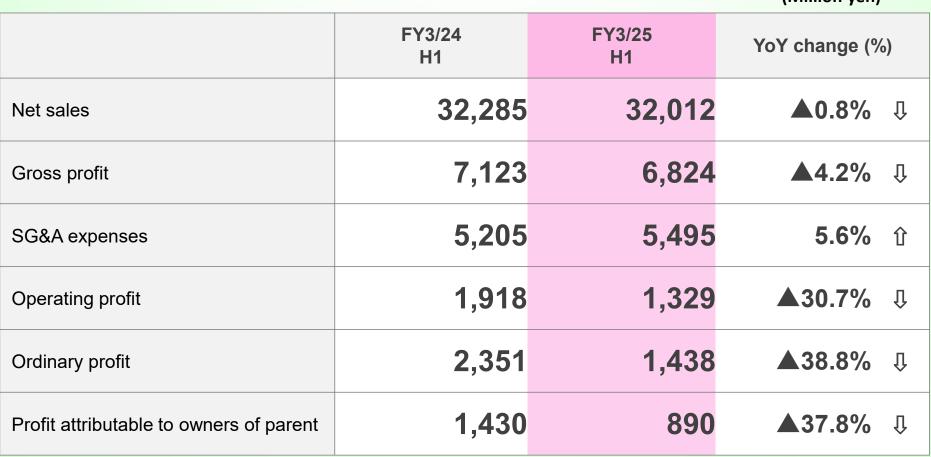
### Financial Highlights I (Business Environment)



#### **Business Environment Surrounding Our Group**

- Public investment remained firm due to continued measures for disaster prevention, disaster mitigation, and national resilience.
- Construction material prices remained high, and labor costs rose
- Rising prices and volatility in the financial markets
- Concerns about geopolitical risks, such as the prolonged situation in Ukraine and the growing tension in the Middle East

### Financial Highlights II (Consolidated Business Results)



(Million yen)

NICHIREKI

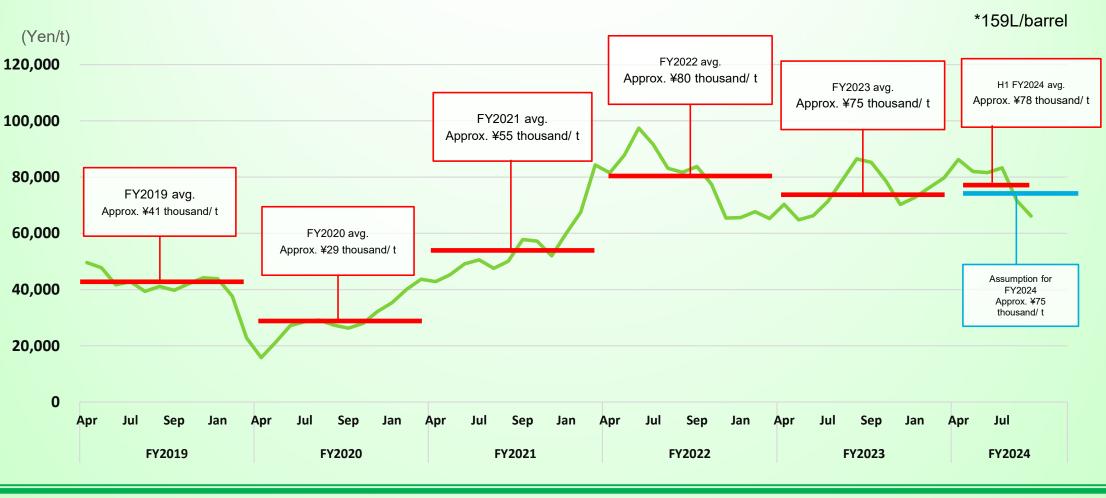
# Analysis on Changes in Profit

(Million yen) Decrease in profits ▲1,168 Increase in profits 628 338 ▲299 ▲290 243 45 ▲369 extraordinary losses Decrease in income taxes Decrease in gross profit ▲209 operating expenses Increases in SG&A Decrease in non-Decrease in Decrease in non-operating income expenses Decrease in extraordinary 1,430 income 890 Decrease in profits ▲540 FY3/24 FY3/25 H1 Profit H1 Profit

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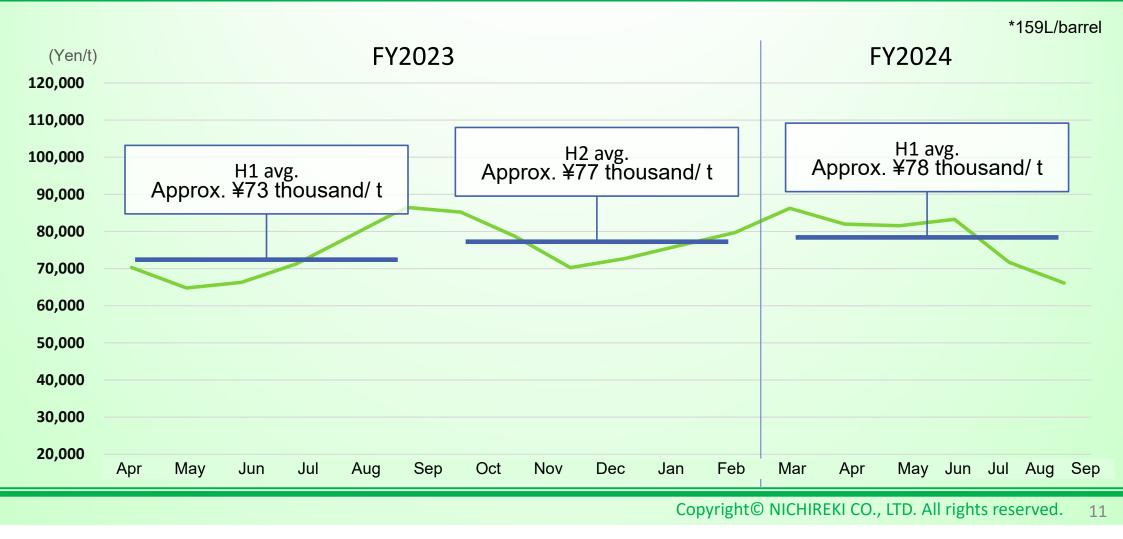
9

## Reference: Dubai Crude Oil Prices (Yen/t)



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### Reference: Dubai Crude Oil Prices (Yen/t)



Financial Highlights III (Business Activities by Segment)

#### **Applied and Processed Asphalt Products Business**

- Respond to raw material prices that continue to remain high
- Further strengthen activities to design and receive orders for high valueadded products with longer life, higher performance, and reduced environmental impact

#### **Road Paving Business**

- Propose construction methods related to disaster prevention, mitigation, and national land resilience to increase the number of orders
- Steady execution of the construction

# Financial Highlights IV (by Segment)



(Million yen)

NICHIREKI

|                       | Applied and Processed Asphalt Products<br>Business |              |                 | Road Paving Business |              |                  |
|-----------------------|--|--------------|-----------------|----------------------|--------------|------------------|
|                       | FY3/24<br>H1                                       | FY3/25<br>H1 | YoY change      | FY3/24<br>H1         | FY3/25<br>H1 | YoY change       |
| Segment sales         | 12,296   | 12,156       | <b>▲</b> 1.1% Ţ | 19,834               | 19,689       | ▲0.7% Ӆ          |
| Segment profit        | 2,387  | 2,055        | <b>▲13.9%</b> Ӆ | 1,265                | 1,056        | <b>▲</b> 16.5% Ӆ |
| Segment profit margin | 19.4%  | 16.9%        | ▲2.5pt          | 6.4%                 | 5.4%         | ▲1.0pt           |

\*Segment sales in the Applied and Processed Asphalt Products Business refer to sales to external customers.

\*Segment profit is the amount before eliminating inter-segment transactions and adjusting for company-wide expenses.

## Ratio of Operating Results by Segment

**Operating profit** Net sales 3.7% 0.5% Applied and Applied and processed processed asphalt products asphalt products FY3/25 32.7% 38.0% business FY3/25 business H1 H1 Road paving Road paving 3,232 million yen business **business** 32.012 (\*) million yen 61.5% 63.6% Others Others \*: Amount before adjustment of 1,902 million yen, which includes elimination of inter-segment transactions and corporate expense

Changes in Operating Margin and Dubai Crude Oil Prices (Avg.)

FY3/21

**H1** 

Considering the impact of exchange rates

FY3/20

H1

Operating margin of Applied and (Yen/t) (%) processed asphalt products business 45.0% 100,000 88,000 78,000 90,000 40.0% 73,000 31.4% 80,000 24.5% 35.0% 70,000 30.0% 44,000 60,000 25.0% 50,000 16.9% 20.0% 40,000 48,000 15.0% 21.8% 30,000 18.8% 10.0% 20,000 19.4% 25,000 5.0% 10,000 0.0% 0

FY3/23

H1

FY3/22

H1

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FY3/25

H1

FY3/24

H1

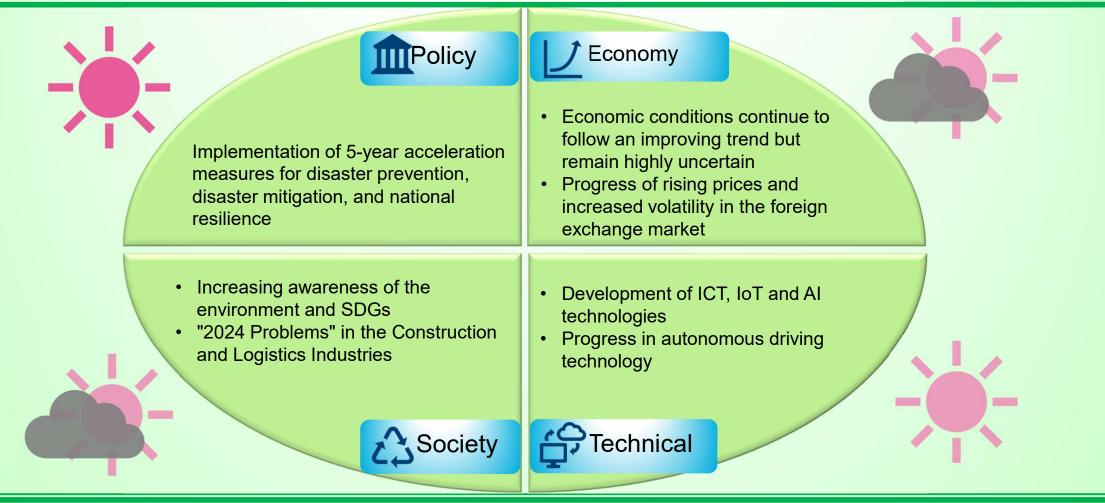
## Balance Sheet (September 30, 2024)

\*: Figures in brackets indicate increase/decrease for end-FY3/24 (Million yen) **Current liabilities** Liabilities 13,917 16,225 (▲3,947) **Current assets** (▲4,032) 40,478 Fixed liabilities 2,307 (▲85) (▲9,085) Assets 90,456 (▲4,638) Net assets 74,231 **Fixed assets** (▲605) 49,977 (+4,447)



## II. Business Forecasts for FY3/25

### **External Environment Surrounding Our Group**



## Full-Year Business Forecasts (Consolidated)

|   |                  |                    | (Million yen)   |
|---|------------------|--------------------|-----------------|
|   | FY3/24<br>Result | FY3/25<br>Forecast | YoY pct. change |
| Net sales                               | 73,832           | 80,000             | 8.4%            |
| Operating profit                        | 6,019            | 7,000              | 16.3%           |
| Ordinary profit                         | 6,390            | 7,200              | 12.7%           |
| Profit attributable to owners of parent | 4,488            | 4,600              | 2.5%            |

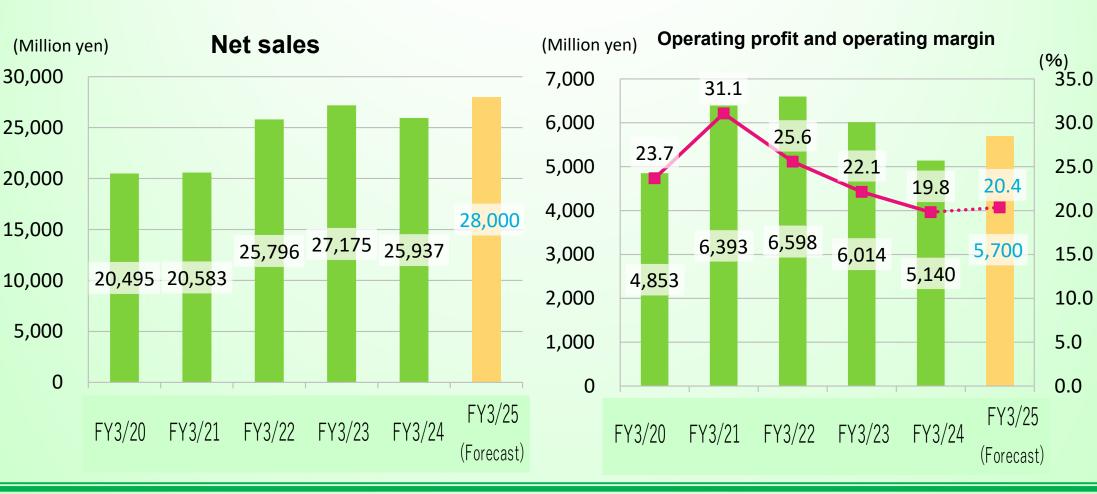
\*Assumed crude oil price: \$80 per barrel, exchange rate: 150 yen per dollar

### Full-Year Business Forecasts (Changes)

Operating profit and operating margin (Million yen) (%) **Net sales** (Million yen) 10,000 14.0 90,000 12.8 9,000 80,000 11.0 12.0 8,000 9.7 70,000 9.0 10.0 8.8 7,000 8.2 60,000 80,000 6,000 8.0 50,000 7<mark>8,3</mark>97 73,832 5,000 9,140 8<mark>,56</mark>6 40,000 6.0 66,725 71,471 78,001 4,000 7,566 7,000 30,000 6,019 3,000 6,009 4.0 20,000 2,000 2.0 10,000 1,000 0 0.0 0 FY3/25 FY3/25 FY3/21 FY3/22 FY3/23 FY3/20 FY3/24 FY3/21 FY3/20 FY3/22 FY3/23 FY3/24 (Forecast) (Forecast)

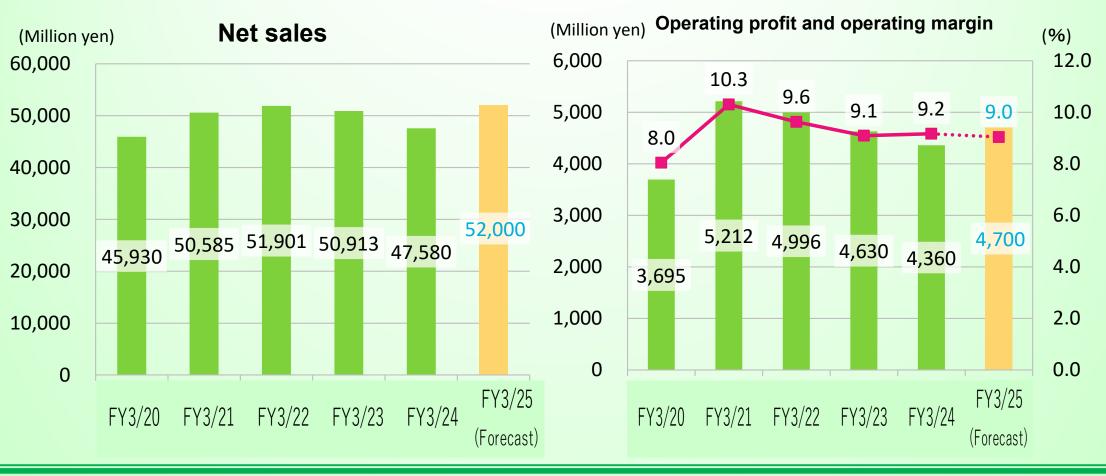
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#### Business Forecasts by Segment (Applied and Processed Asphalt Products Business)



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# Changes in Operating Results by Segment (Road Paving Business)



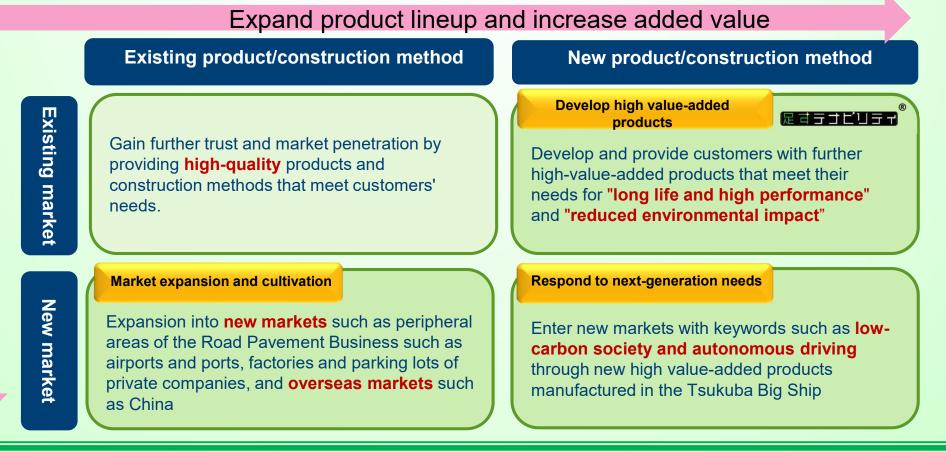


## III. Future Outlook

## Growth Strategy of NICHIREKI Group

Expand market

Aim for further **growth** by leveraging **R&D capabilities** to expand markets and develop high value-added products and construction methods.



#### Thermal Barrier Pavement Construction on Yasukuni Street



Construction in FY2023 (Photo taken when completed in December 2023) Construction in FY2024 (Photo taken in October 2024 when construction was underway)

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Expressway Repair by High-Modulus Asphalt Mixture (HiMA)



- NEXCO East Japan, Central Japan and West Japan have started to apply a new High-Modulus Asphalt Mixture (HiMA) to the upper layer of the roadbed in their expressway renewal projects.
- Plan to invest 243 billion yen over the next 15 years to make paving roads more durable

#### 更新事業の必要性

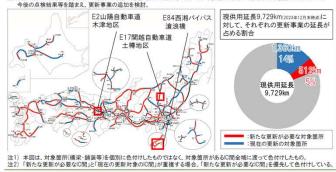
- NEXCOが管理する高速道路約1万kmのうち、約4干km(約4割)が開通後40年以上経過 しており、約1,360kmで更新事業を実施中。
- 2014年度(H26)から開始した法定点検において、新技術も活用しつつ、より詳細な点検 を行ったことにより、新たに更新が必要な箇所が512km判明し、抜本的な対策として 10,004億円の新たな更新事業が必要。

#### 更新計画の概要

○ 従来の修繕のみでは重大な変状に進展し、通行止等が発生する恐れのある箇所を対象。
○ これら対策は、事業開始から15年間での完了を目指す。

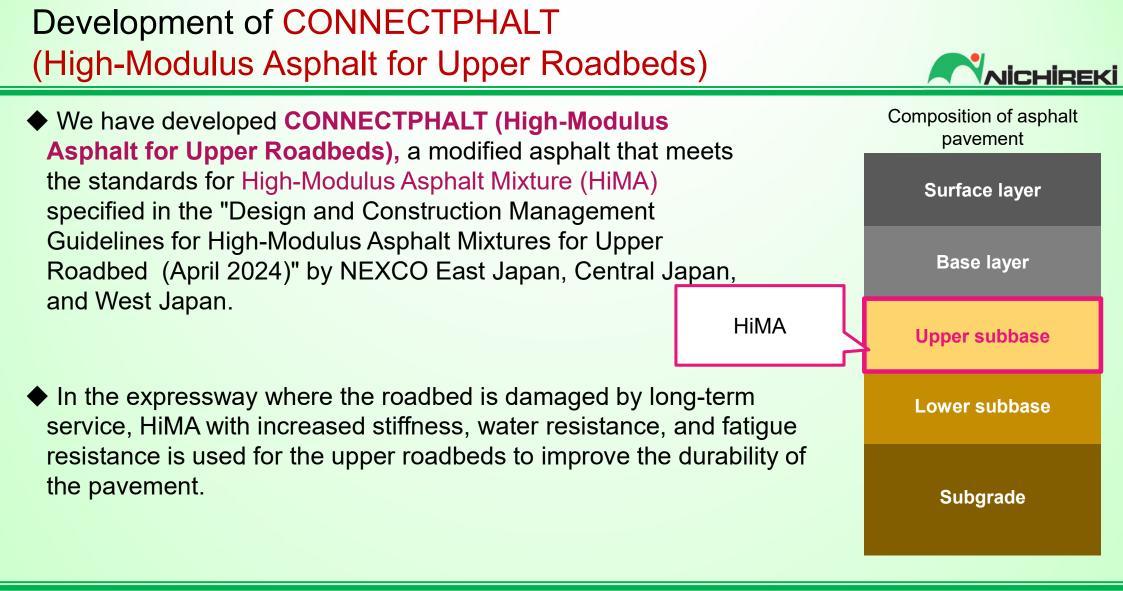
| 区分       | 主な対策                 | 延長※1         | 事業費      |
|----------|----------------------|--------------|----------|
| 105 175  | 桁の架替、充填材の再注入         | 33km[51km]   | 2,515億円  |
| 橋梁 床版取替  | 25km[33km]           | 4,464億円      |          |
| 土工<br>舗装 | 舗装路盤部の高耐久化           | 450km[898km] | 2,430億円  |
|          | 切土区間のボックスカルハート化+押え盛土 | 2 箇所         | 200億円    |
| am 404   | 盛土材の置換               | 4km[8km]     | 396億円    |
|          | 合 計※2                | 512km[991km] | 10,004億円 |

※1:【 】は上下線別の延べ延長、※2:端数処理の関係で合計が合わない場合がある 注)上記の新たに更新が必要となった箇所と同様の構造・基準の箇所等において、今後着しい変状に進行する可能性があることから



#### East Japan Expressway Company Limited, Central Japan Expressway Company Limited and West Japan Expressway Company Limited

"Renewal Plan for East, Central and West Japan Expressways" (January 16, 2024) https://www.mlit.go.jp/policy/shingikai/content/001718025.pdf

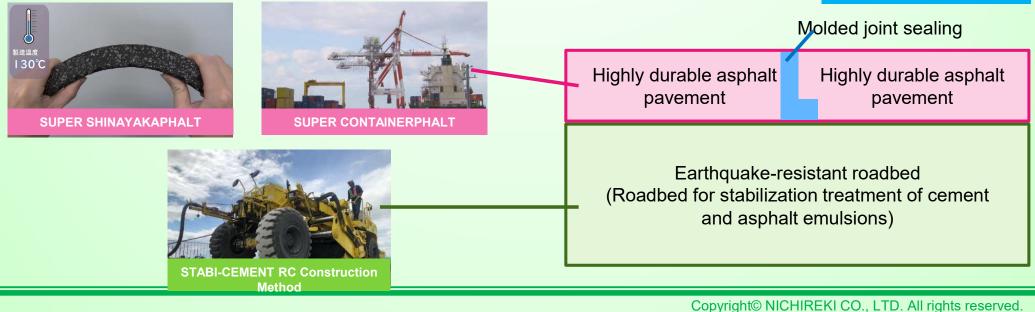


## **Earthquake-resistant Pavement**

 Combines highly durable asphalt pavement with earthquake-resistant roadbed In addition, by designing the joints to prevent water from entering, it is possible to expect a pavement that is more resistant to disasters.

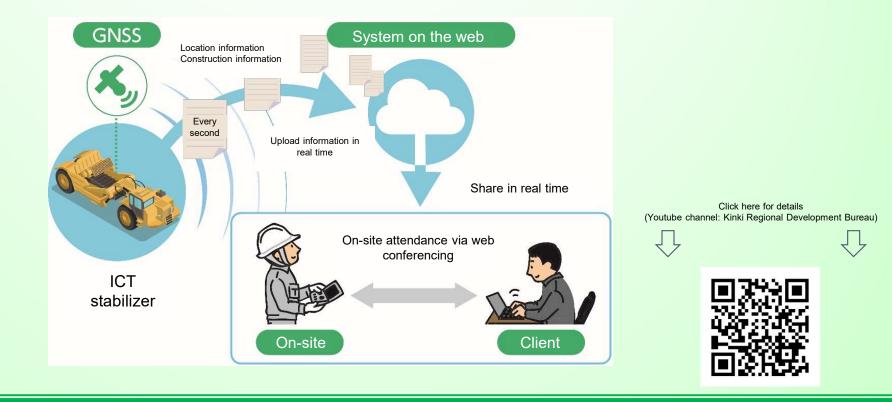
## Minimize damage caused by the earthquake and secure routes for relief activities in the event of a disaster





## Smart Stabilizer Monitoring System

♦ The STABI-CEMENT RC Construction Method using ICT stabilizers contributes to the further longevity of pavements by increasing construction accuracy and enabling the construction of higher quality roadbeds.



### Received the Excellence Award at the 26th National Land Technology Development Awards

#### ◆ July 31, 2024

Metropolitan Expressway Company Limited and NICHIREKI won the Excellence Award for the 26th National Land Technology Development Award for the development of "high-durability ultra-low noise pavement (\*)"

\* pavement with a surface layer of a small particle size porous asphalt mixture with following characteristics;

- Economical: Low fuel consumption, low life-cycle cost
- Eco-friendly: Ultra-low noise, reduced CO2 emissions
- Safety: Pothole prevention, reduced water spray and slip risk

#### (From left)

Mr. Kuraji, Metropolitan Expressway Company Limited Mr. Saito, Minister of Land, Infrastructure, Transport and Tourism (former)

Mr. Obata, President of our company



NICHIBEKI

#### Received the Infrastructure Maintenance Challenge Award from the Japan Society of Civil Engineers

◆ February 28, 2024

Our company's joint initiative with Aomori Prefecture using **GLOCAL-EYEZ** won the Infrastructure Maintenance Challenge Award from the Japan Society of Civil Engineers.

## Developing AI-based pavement inspection systems aimed at establishing preventive maintenance for pavements

<u>Timely and unified understanding of the status</u> <u>of paving damages</u> in the entire prefecture through GLOCAL-EYEZ

Developed an <u>AI that can predict pothole formation</u> <u>by learning images of pot holes</u> before and after they occur Preventive maintenance is carried out before pot holes occur based on Al prediction results.







## About the Tsukuba Big Ship Project



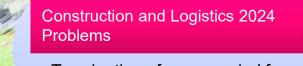
• We aim to start the construction of the "Tsukuba Big Ship" project, which has been postponed, in the current fiscal year.



### Response to Construction and Logistics 2024 Problems

#### [Construction site]

- Use of construction robots
- Remote on-site inspection
- Data sharing and work sharing between sites and offices using the cloud system
- Automatic preparation of documents to be submitted to public agencies, etc.



Termination of grace period for the upper limit of overtime work

[Production and logistics sites]

- Automation of plant equipment
- Various DX measures for logistics system, etc.

NICHIREKI

 Rationalization of logistics through network utilization

#### [All companies]

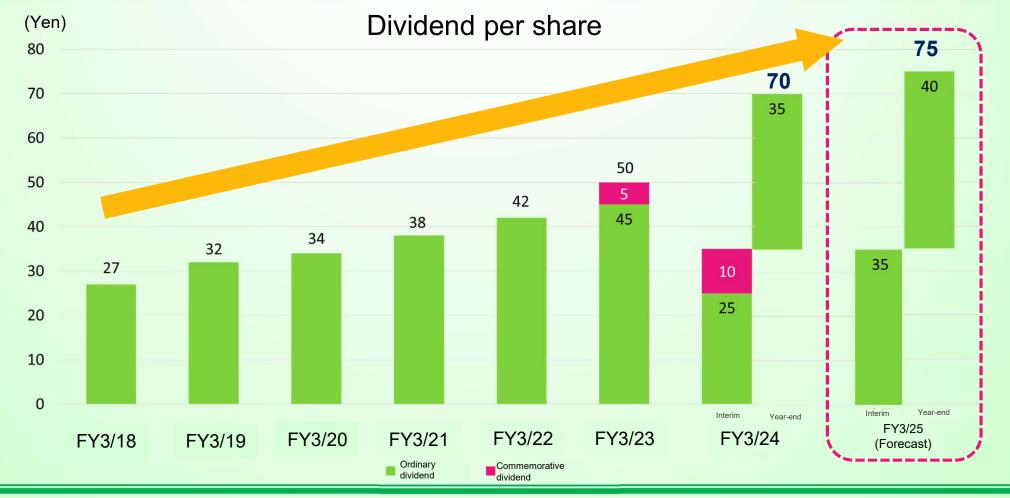
- Conversion of groupware and business systems to cloud computing
- Use of video conferencing
- Expansion of mobile PCs

Tsukuba Big Ship Project: Capital and business alliance with ITOCHU ENEX CO., LTD. to further improve productivity and improve logistics efficiency

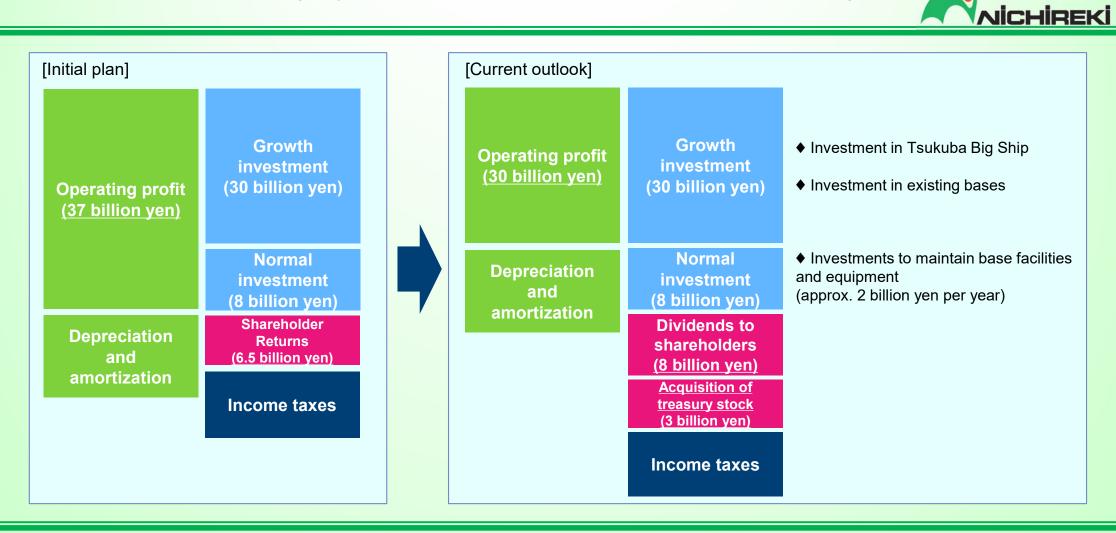


# **IV. Capital Policy**

## **Dividend Forecast and Changes**



### Cash Allocation (4 years from FY2022 to FY2025)



Action to Implement Management that is Conscious of Cost of Capital and Stock Price (Summary)



#### Analysis of the current situation

[Return on capital]

- From FY2020 onwards, we achieved a higher level of ROE and profit than before.
- In recent years, our comapny has stepped up shareholder returns. Dividends per share increased significantly from 32 year per share in FY2018 to 75 year per share in FY2024 (forecast). From FY2022 to FY2023, we also acquired treasury stock, greatly improving the total return ratio.

[Market evaluation]

PBR had been in the range of 0.55x to 0.80x in recent years, mainly due to the slump in PER, but the upward trend became evident in FY2023 and rose nearly 1-fold in H1 of FY2024.

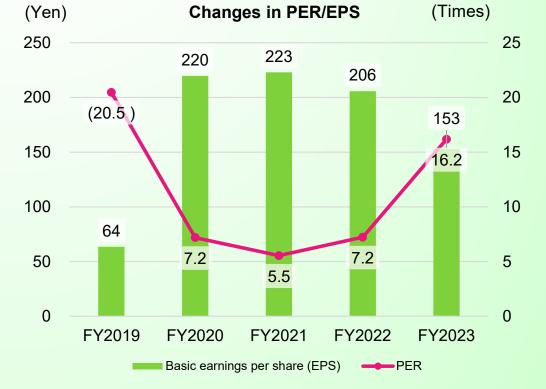
#### Initiatives

In order to increase our corporate value, we need to steadily implement the various measures formulated in the current medium-term management plan "Shinayaka 2025" to obtain a sufficient evaluation from the stock market for the stability of earnings and growth potential over the medium-to-long term. At the same time, we need to continuously strengthen our profitability and improve capital efficiency, thereby reducing the cost of capital.

### Analysis of Current Conditions (Trends in Profit, ROE and PER)

**Changes in ROE/Profit** (Million yen) 30.0% 10.000 9,000 25.0% 8,000 6.811 6.357 7.000 6,284 20.0% 6,000 4.489 15.0% 5,000 4,000 10.0% 3,000 11.1 10.5 1,821 8.9 2,000 5.0% 6.1 1,000 3.4 0 0.0% FY2019 FY2020 FY2021 FY2022 FY2023 Profit attributable to owners of parent ----ROE

 Since FY2020, we have established a system that enables us to stably achieve 1-level higher levels of ROE and profit than before.



 PER had generally remained at around 5 to 7 times until FY2022, but by the end of FY2023 it had risen to over 15 times.

### Analysis of Current Situation (Stock Price and PBR Trends)

Year-end share price (yen) PBR

▶ PBR had been in the range of around 0.55 to 0.80 in recent years, but since FY2023, ◆ the upward trend has become evident and has risen to around 1 times.

TOPIX

FY2024

NICHIREKI's stock price has risen steadily since FY2023 and is significantly outperforming TOPIX.

NICHIREKI stock price

FY2023



NICHIREKI stock price vs. TOPIX (From FY2023)



Changes in Market Evaluation(Stock price/PBR)

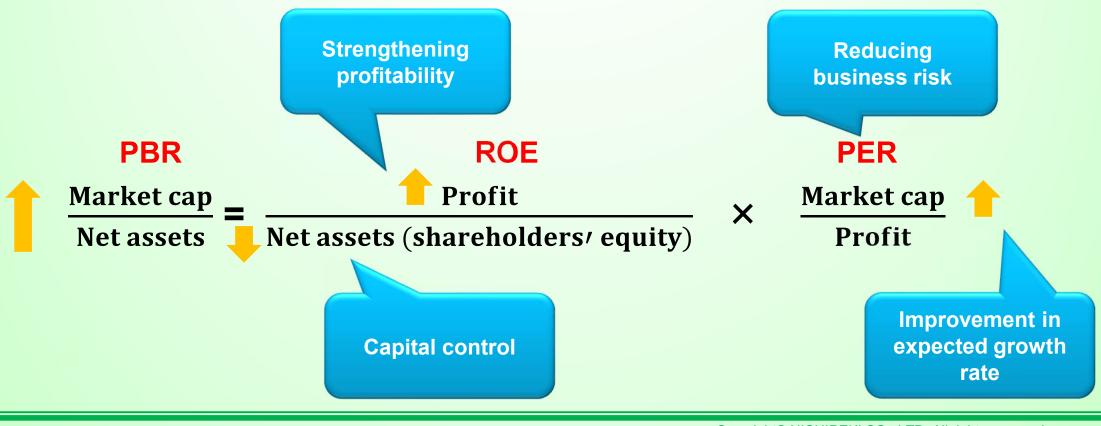


180

160

Initiatives to Enhance Corporate Value (Summary)

Aim to improve ROE by strengthening profitability and appropriately controlling capital, while at the same time improving PER by reducing capital costs



### Initiatives to Enhance Corporate Value (I) [Improve ROE]

#### Improving ROE

| Issues  | Response  | Specific measures   |  |
|---|---|---|--|
| Strengthening profitability                     |   |   |  |
| Improving returns                               | Development and introduction of high-<br>value-added products and construction<br>methods | Strengthen R&D/Joint research with universities and external partners   |  |
|   |   | Development of new manufacturing infrastructure at Tsukuba Big Ship   |  |
|   | Appropriate cost pass-through   | Appropriate pass-through of cost increases due to increases in raw material prices, etc.  |  |
| Efficiency<br>improvement and cost<br>reduction | Promotion of DX   | Provision of inspection and construction techniques using DX, such as remote on-site inspections and the use of construction robotics |  |
|   | Optimizing logistics  | Capital and business alliance with ITOCHU ENEX CO., LTD.  |  |
|   |   | Improving the efficiency of logistics management at Tsukuba Big Ship  |  |
| Capital control                                 |   |   |  |
| Improving capital efficiency                    | Appropriate capital allocation  | Implementation of appropriate allocations for growth investment and shareholder returns   |  |
| Enhance shareholder returns                     | Appropriate payout policies   | Stable dividend payments and dividend increases   |  |
|   |   | Flexible acquisition of treasury stock based on market conditions and the availability of surplus funds                               |  |
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### Initiatives to Enhance Corporate Value (II) [Improve PER]



| Issues   | Response   | Specific measures   |  |  |
|--|--|---|--|--|
| Minimize business risk   |  |   |  |  |
| Thorough<br>implementation of<br>ESG, quality/safety<br>measures     | Response to environmental and social issues and governance               | Developing products / methods that can reduce CO <sub>2</sub> emissions   |  |  |
|  |  | Provide solutions to social issues such as strengthening and extending the life of paving   |  |  |
|  |  | Transition to a holding company structure / a Company with an Audit and Supervisory Committee   |  |  |
|  | Quality and safety initiatives   | Digitization of vehicle inspection sheets and operation of AI-equipped drive recorders  |  |  |
|  |  | Web-based safety patrol using wearable cameras  |  |  |
| Improvement of expected growth rate                                  |  |   |  |  |
| Strengthen engagement<br>with shareholders and<br>other stakeholders | Proactive dialogue with shareholders and investors (strengthening IR/SR) | Holding financial results briefings, small meetings, briefings for individual investors, and individual interviews with investors, and enhancing disclosure information |  |  |
|  | Strengthen public relations and enhance brand value for stakeholders     | Exhibiting at various exhibitions, publicizing through media such as newspapers, magazines, radio, etc., and sponsorship  |  |  |
|  | Strengthen disclosure of non-<br>financial information                   | Proactive disclosure of integrated reports (in Japanese and English), environmental information, etc.   |  |  |
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## V. Topics

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# Topics



| Мау  | 45th 2024 Japan BtoB Advertising Awards<br>Received the Minister of Economy, Trade and<br>Industry Award                        | Sep. | Issue of Integrated Report (Japanese version) |
|------|---|------|---|
|      |   |      | Exhibited at Highway Techno Fair 2024         |
| Jul. | Received the Excellence Award at the 26th   |      |   |
|      | National Land Technology Development Awards   |      | Attended seminars for individual investors    |
|      | Advertisement in The Nikkei newspaper (1)   |      |   |
|      |   | Nov. | Issue of Integrated Report (English version)  |
| Aug. | Advertisement in the The Nikkei newspaper (2)   |      |   |
|      | NICHIREKI ROAD CO., LTD. received Excellent<br>Construction Award from Port Bureau Director of<br>Tokyo Metropolitan Government |      |   |

### Newspaper Advertisement



Ran a series of advertisements in the morning edition of The Nikkei newspaper for 2 consecutive weeks



### Awarded Work

NICHIREKI ROAD CO., LTD. received an award for excellence from the Director-General of the Tokyo Port Bureau for paving work carried out on the Oi vertical line (container car lane).



### Exhibition at Highway Techno Fair 2024

#### ◆September 26 to 27, 2024

Jointly exhibited with Heat Rock Industry Co., LTD. at an exhibition sponsored by the Express Highway Research Foundation of Japan.

We introduced the pavement technology on the life extension of the expressway.





## (Reference Materials) Corporate Profile

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### **Corporate Profile**



| Name                       | NICHIREKI GROUP CO., LTD.                           | No. of<br>employe<br>es           | 1,383 employees (Consolidated, as of October 1, 2024)   |
|----------------------------|---|-----------------------------------|---|
| Head<br>office<br>location | 4-3-29 Kudan-kita, Chiyoda-ku, Tokyo                | Business<br>descripti<br>on       | Planning and drafting of group management strategies,<br>business management and supervision of group companies,<br>common group operations, etc.   |
| Founded                    | October 1943 (Established in September 1949)        | Grouo's<br>Business<br>Activities | <ul> <li>Manufacturing and sales of applied and processes asphalt products</li> <li>Manufacturing, processing and sales of construction and civil engineering materials</li> <li>Contracting for road paving, waterproofing, water and sewage and other civil engineering work, including relevant survey and diagnosis, design and administration processes, etc.</li> </ul> |
| Capital                    | 2,919 million yen                                   |                                   |   |
| Represen<br>tative         | Manabu Obata, President and Representative Director |                                   |   |

### History of Our Group



| 1943      | Eiichi Ikeda founded Nihon Rekisei Kagaku Kogyosho to engage in construction waterproofing works using asphalt.                                |
|-----------|--|
| 1949      | Founded a company  |
| 1950      | Established a Tokyo Plant and Laboratory in Arakawa-ku, Tokyo; started production of asphalt emulsion  |
| 1954      | Changed the corporate name to Nichireki Kagaku Kogyo Co., Ltd. due to company split and merger, etc.   |
| 1968      | Built a new head office building in Kudan, Chiyoda-ku, Tokyo (to present)  |
| 1974      | Listed on the First Section of both Tokyo Stock Exchange and Osaka Securities Exchange.  |
| 1977      | Opened a technical research center in Oyama Plant in Tochigi Prefecture  |
| 1994      | Changed the corporate name to NICHIREKI CO., LTD.  |
| 2002      | Started overseas business by establishing Beijing Luxin Dacheng Exquisite Paving Co., Ltd. in Beijing, a joint venture between Japan and China |
| 2007      | Conducted its first M&A, making ASAHI INDUSTRIES CO., LTD. in Oita City, Oita Prefecture a wholly owned subsidiary.                            |
| 2010      | Established a subsidiary NICHIREKI SHANGHAI CO., LTD. in Shanghai, China   |
| 2014      | Made consolidated subsidiaries into wholly owned subsidiaries  |
| 2017-2019 | Conducted M&A to make Linephalt Industry Co., Ltd., Shinwa Kakoh Co., Ltd., and Heat Rock Industry Co., Ltd. wholly owned subsidiaries.        |
| 2020      | Acquired a large parcel of land in Tsukubamirai City to construct a new production and logistics base (Tsukuba Big Ship)                       |
| 2022      | Selected and shifted to "Prime Market" in accordance with the market reorganization of the Tokyo Stock Exchange                                |
| 2023      | 80th anniversary of the company's founding on October 26   |
| 2024      | Company name changed to NICHIREKI GROUP CO.,LTD. on October 1  |
|           |  |

# **Business Overview**

The Nichireki Group develops business activities that offer a wide variety of products, technologies, works, and so forth mainly related to road paving.

#### Applied and Processed Asphalt Products Business

Manufacturing and sales of applied and processed asphalt products including asphalt emulsions, modified asphalt, bridge deck slab waterproofing materials, road surface repairing materials, crack repairing materials, landscape paving materials and industrial products, as well as manufacturing, processing, and sales of construction and civil engineering materials

#### Road Paving Business

Contracting for road paving, bridge deck slab waterproofing, water and sewage and other civil engineering work, including relevant survey and diagnosis, design and administration processes





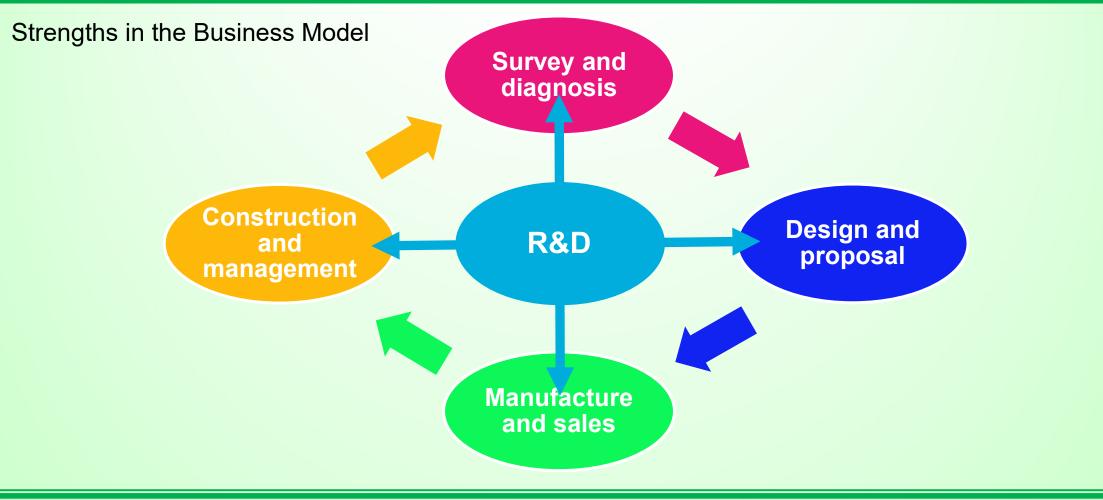
# **Business Domain**





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### **Consistent Pavement Solutions**



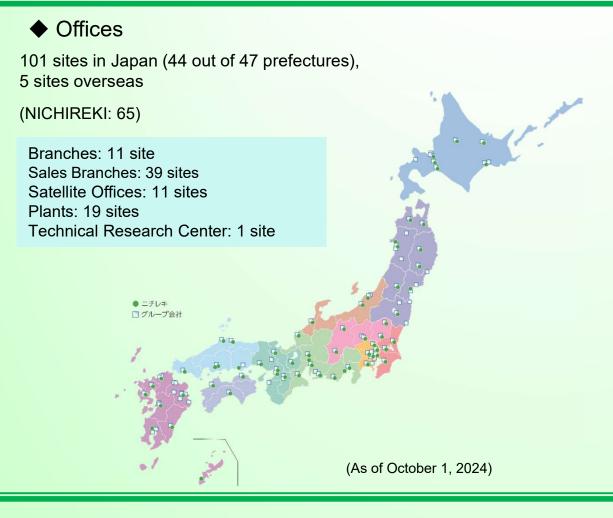
# **R&D** Capability

- About 10 percent (about 40 employees) of the NICHIREKI employees belong to the technical research center and about JPY 1 billion is being invested in research and development
- Equipping performance evaluation testing devices for pavement, and promoting the research and development of environmentally friendly products and methods in response to the era of infrastructure maintenance, including road longevity and large-scale renewal



### Expanding Network throughout Japan





Group companies(Consolidated subsidiaries)

36 companies including

NICHIREKI CO., LTD. HOKKAIDO NICHIREKI CONSTRUCTION CO., LTD. TOHOKU NICHIREKI CONSTRUCTION CO., LTD. NICHIREKI ROAD CO., LTD. NICHIREKI SPECIAL CONSTRUCTION CO., LTD. CHUBU NICHIREKI CONSTRUCTION CO., LTD. KINKI NICHIREKI CONSTRUCTION CO., LTD. CHUGOKU NICHIREKI CONSTRUCTION CO., LTD. SHIKOKU NICHIREKI CONSTRUCTION CO., LTD. ASAHI KOGYO CO., LTD. KYUSHU NICHIREKI CONSTRUCTION CO., LTD. LINEPHALT INDUSTRY CO., LTD. HEAT ROCK INDUSTRY CO., LTD.

### NICHIREKI Group: Source of Competitive Advantage

#### **Consistent pavement solutions**

Build an integrated solution system for pavement, from survey and diagnosis of pavement to design and proposal of repair methods and manufacture and sale of applied and processed asphalt products to construction and management.

#### **R&D** capabilities

R&D capabilities that leverage creativity and uniqueness to create new products and methods in order to respond to customer needs, problems, and market needs.

#### **Brand power**

Nichireki holds the top share of the domestic market for asphalt emulsion and modified asphalt, and its brand image as 'Nichireki for pavement materials' is widely established among pavement professionals nationwide.

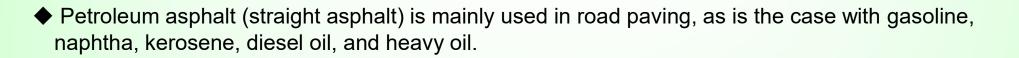
NICHIBE

#### Expanding network throughout Japan

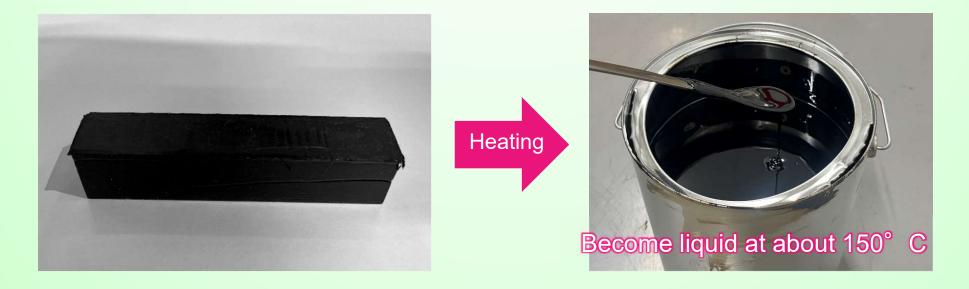
We have 101 domestic bases (44/47 prefectures) and conduct close communication with road administrators and customers at bases that take root throughout the country.



## What is Asphalt?



Asphalt is dissolved by adding solid and heat at normal temperature, and has the property of becoming liquid.



### What is Asphalt Pavement?

Composition of asphalt Paving with asphalt mix pavement **Asphalt mixture** Surface layer **Asphalt emulsion** Aggregate (Crushed stone, sand) (Tack coat) Asphalt **Base layer** Asphalt mixture Mixed **Asphalt emulsion** (Prime coat) Crushed-Construction Sequence stone, etc. Asphalt compound Lower subbase 5-0 Leveling and compacting Subgrade Soil (native ground, → embankment) Asphalt pavement

### What is Asphalt Emulsion?

- Asphalt emulsions are prepared so that asphalt can be handled in a liquid form even at normal temperature.
- Composed of petroleum asphalt (straight asphalt) and an emulsified liquid containing a surfactant, which is dispersed in water with fine particles.

#### Main uses

- Tack coat
- Prime coat
- Stabilization of the upper subbase course
- Pavement surface treatment



# What is Modified Asphalt?



60

Modified asphalt has improved performance by adding various modifiers such as polymers to petroleum asphalt (straight asphalt)



### **Response to Climate Change**

The NICHIREKI Group regards the impact of climate change on its business as an important management issue and actively implements measures to address climate change.

- Endorsement of the Task Force on Climate Related Financial Disclosures (TCFD)
   Goals \*Disclosures based on TCFD recommendations are made in the Integrated Report 2023.
- Reduce greenhouse gas emissions in Scope 1+2 by 50% from FY2013 by FY2030
- Reduce greenhouse gas emissions of the entire value chain to net zero by 2050

#### Measures

- Reform manufacturing methods, purchase green electricity, promote installation of solar panels, etc.
- Expand sales of environmentally friendly products such as long-life and warm mix modified asphalt
- Promote development of low-carbon, cold-laid pavement materials and construction technology

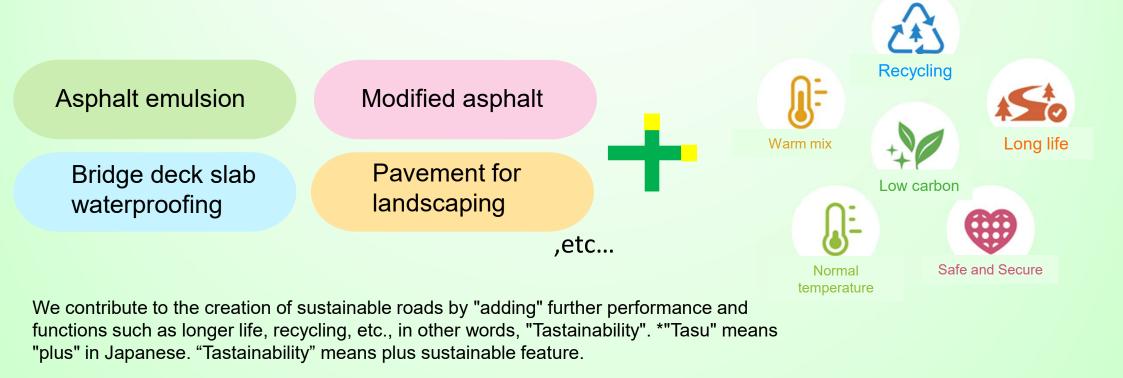
#### <CO<sub>2</sub> emission reduction targets>

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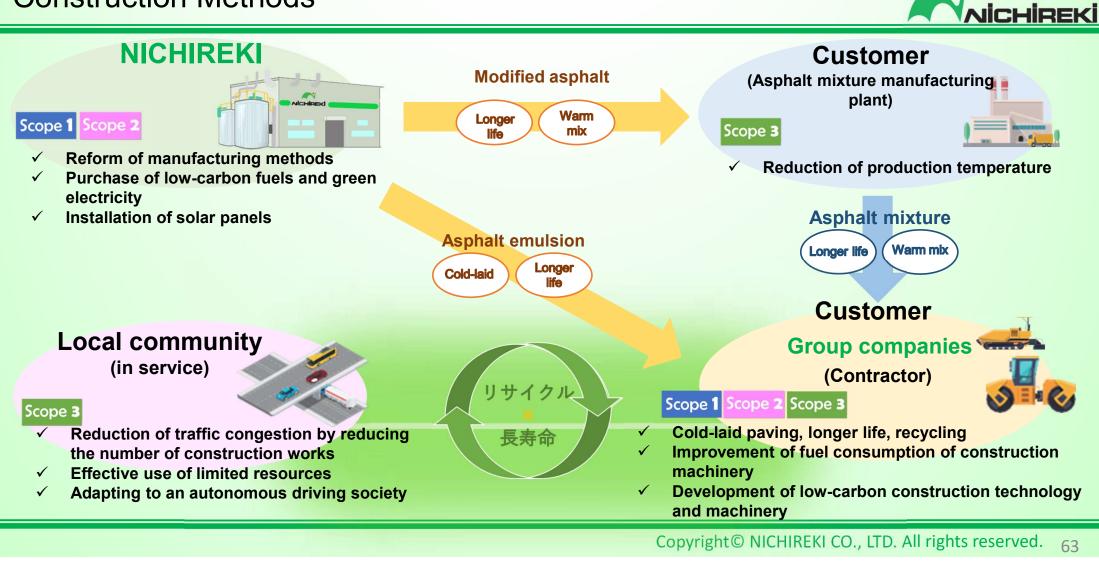


## **NICHIREKI's "Tastainability"**

The NICHIREKI Group responds to the  $CO_2$  emissions reduction needs of our stakeholders with environmentally friendly products and construction methods.



# Image of CO<sub>2</sub> Reduction through NICHIREKI's Products and Construction Methods



# SUPER CONTAINERPHALT



足すテナビリティ

Reduce **CO<sub>2</sub> emissions** from asphalt mixture production by approx. **13%** 

- A special modified asphalt with extremely high plastic deformation resistance, suitable for heavy-duty applications such as airports and harbors.
- Compared to the conventional our product, Containerphalt S, the manufacturing temperature of the mixture is reduced by approximately 30°C, from 185°C to 155°C.

長寿命化



Contributes to the long lifespan of pavement, reducing the frequency of repairs and contributing to the reduction of  $CO_2$  emissions caused by construction work and traffic congestion.

## SUPER SHINAYAKAPHALT

Reduce **CO<sub>2</sub> emissions** from asphalt mixture production by approx. **22%** 

- Specially modified asphalt that is flexible enough to be bent by hand and tough enough to withstand traffic loads.
- Compared to the former SHINAYAKAPHALT, the mixture manufacturing temperature is reduced by 50°C from 180°C to 130°C.

足すテナビリティ



NICHIBEK

Contributes to a longer pavement life and a reduction in the number of construction works to about one-half, thereby reducing  $CO_2$  emissions due to construction work and traffic congestion.

# SUPER CONTAINERPHALT + SUPER SHINAYAKAPHALTLT

#### 足すテナビリティ



- Reduce **CO<sub>2</sub> emissions** by approximately **48%** by combining long-life and warm mix asphalt products
- SUPER CONTAINERPHALT and the SUPER SHINAYAKAPHALT, long-life asphalt mixtures, provides unprecedented long-life pavement.
- This reduces  $CO_2$  emissions by about 48% over the life cycle of 50 road pavements.

Adopted in the Ministry of Land, Infrastructure, Transport and Tourism's "R4 New No. 4 National Road Furukawa Area Paving Construction"

Test construction is conducted to ensure good performance under appropriate construction management.





### **STABI-CEMENT RC Construction Method**





Reduce CO<sub>2</sub> emissions by approx. 22% through reusing existing pavement materials

Recycling damaged existing pavement in place and constructing new pavement reduces pavement waste generated from the site by approximately 80%.



### 足すテナビリティ



Contributes to further reduction of  $CO_2$  emissions by shortening the construction period and reducing associated traffic congestion, etc.

\*Comparison with the "construction method of reconstructing full layers" (Typical local level, design CBR=4, heavy traffic N5)

# SUPER SHINAYAKAPHAL





Reduce CO<sub>2</sub> emissions by approx. 49% through long-life products and recycling

- Paving with Super SHINAYAKAPHALT on foundations constructed using the STABI-CEMENT RC Construction Method achieves an unprecedented extension of pavement lifespan.
- This reduces CO<sub>2</sub> emissions by approximately 49% over the 50-year life cycle of the pavement.



### High-durability Waterproof Methods for Bridge Decks

#### 足すテナビリティ

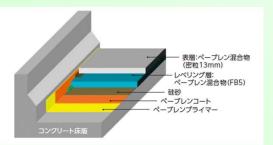


Reduces CO<sub>2</sub> emissions by approx. 50-75% over the 50year life cycle of the pavement through long-life products

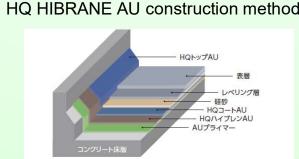
- Bridges are important lifelines that connect people, traffic, and the economy, and need to last long. Therefore, highly durable floor slab waterproofing is required to prevent water from seeping into the concrete slabs that support the pavement.
- NICHIREKI proposes an appropriate high-durability bridge waterproofing method from a variety of menus according to the site.

#### Reduce CO<sub>2</sub> by 75%

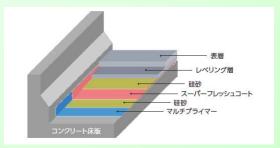
Waterproof pavement method HQ PAVERANE construction method



Reduce CO<sub>2</sub> by 75% High-performance waterproof methods for bridge decks



Reduce CO<sub>2</sub> by 50% High-penetration composite waterproof method MULTI FRESH construction method



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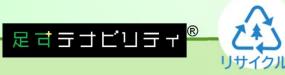
# **ASWOOD** Paving

Reduce CO<sub>2</sub> emissions by approx. 34% compared to conventional heated pavement

- Woodchip pavement constructed by cold-laid paving
- Excellent water permeability and soft texture, blend with the natural surroundings, and consider the landscape



VICHIBEK



By using thinned wood without burning it,  $CO_2$  is fixed without emitted to the atmosphere.

For example, if 1,000 square meters of 4cm thick are constructed with ASWOOD paving, the amount of  $CO_2$  that can be fixed is equivalent to the amount absorbed by about 1,300 cedar trees annually.

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Consideration for Roadside Conditions

We provide stakeholders with safety and peace of mind by improving roadside conditions through the use of "Tastainability" products/construction methods.

#### SUPER ROMENPATCH



#### CHEMIPHALT MX



#### SEAMLESS JOINT

安全安心



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### Precautions

Forward-looking statements, including business forecasts, contained in this material is based on information available at the time of preparation of the material and on our Company's judgement and assumption. Actual results may deviate from current forecasts due to future changes in economic conditions and business environment, etc.

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